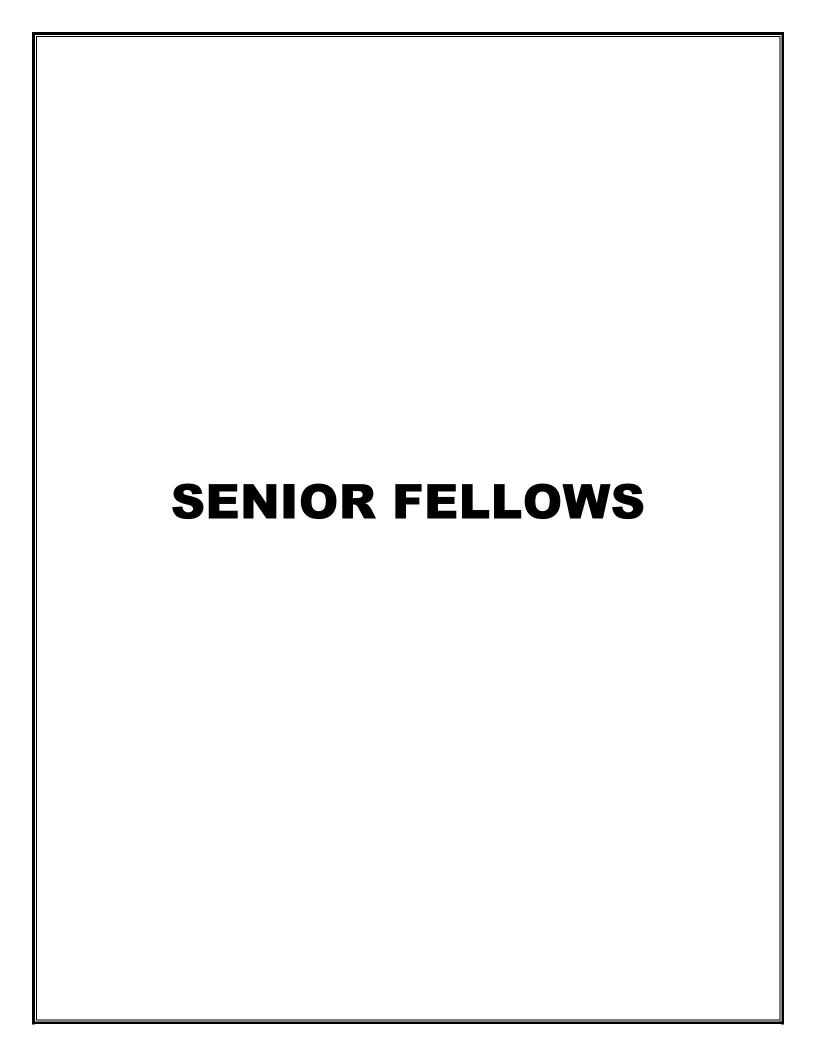
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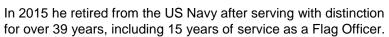
Pinnacle 19-1 25-29 March 2019 National Defense University



Admiral Sam J Locklear, US Navy (Ret)

Admiral Locklear started as a Capstone, Keystone, Pinnacle Senior Fellow in 2019.

He is President of SJL Global Insights LLC, a global consulting firm specializing in a wide range of security and defense issues and initiatives. Today he serves on the Board of Directors of the Fluor Corporation, Halo Maritime Defense Systems, Inc., the National Committee on U.S. China Relations, is a Senior Advisor to the Center for Climate and Security and New York University's Center for Global Affairs, is a Senior Fellow at Johns Hopkins Applied Physics Laboratory, and is the Chairman of the Board of Trustees United States Naval Academy Alumni Association. He also occasionally consults for HII, Raytheon IDS, and Fairfax National Security Solutions.





During his significant tenure Admiral Locklear lead at the highest levels serving as Commander U.S. Pacific Command, Commander U.S. Naval Forces Europe and Africa, and Commander of NATO's Allied Joint Force Command. In 2013 Defense News ranked him eleventh out of the 100 most influential people in global defense issues.

As Commander U.S. Pacific Command, the United States' oldest and largest geographic unified combatant command, he commanded all U.S. military forces operating across more than half the globe. He accurately assessed the rapidly changing geopolitical environment of the Indo-Asia-Pacific, the most militarized area of the world, made significant advancements in how U.S. forces are postured for crisis or contingency, and was instrumental in addressing the growing global cyber challenges in the region. A key architect of America's rebalance to the Asia- Pacific, Admiral Locklear provided the vision, strategic framework, and detailed planning that began the rebalance of U.S. military influence to the Asia-Pacific. He skillfully managed the US military relationships with our five Pacific treaty allies, numerous key security partners, and emerging multilateral security forums. Additionally, he maintained a pragmatic but lasting relationship with China's military and made significant progress in developing a deeper strategic security relationship with India.

As Commander U.S. Naval Forces in Europe and Africa, Admiral Locklear managed the U.S. Navy's relationships with all key navies throughout two continents, developing key partnership capabilities and capacities. To protect U.S. interests abroad and to halt the spread of terrorism in the region he successfully commanded all maritime aspects of Operation Enduring Freedom (OEF) in Europe and Africa. In 2011 in Libya, in response to a UN mandate to protect the Libyan people from the Gaddafi regime, Admiral Locklear designed and led the multinational Joint Task Force (Odyssey Dawn), successfully enforcing the mandate, and then commanded the follow on NATO Operation Unified Protector (OUP) until the final collapse of the Gaddafi regime.

As Commander of NATO's Allied Joint Force Command, he provided operational level command and oversight of NATO's ongoing stability operations in Kosovo and NATO's training mission in Iraq, and was a primary architect of NATO's twenty-first century command structure.

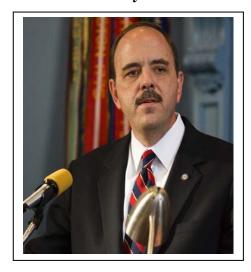
A nuclear qualified surface warfare officer, Admiral Locklear's numerous commands at sea included the US Navy's Third Fleet, USS Nimitz Carrier Strike Group during Operation Iraqi Freedom, Destroyer Squadron Two, and the Spruance class destroyer USS Leftwich (DD 984). Ashore he served as the Director of the Navy Staff, the 78th Commandant of Midshipmen at the US Naval Academy, and head of the Navy programming and assessment divisions where he oversaw the programming of the annual Navy budget of over 125 billion dollars.

Admiral Locklear is a 1977 graduate of the US Naval Academy, a 1992 graduate of the National Defense University's Industrial College of the Armed Forces, and holds a Master's Degree in Public Administration from the George Washington University. He is the recipient of numerous awards and decorations including the Defense Distinguished Service Medal, the Defense Superior Service Medal, Legion of Merit, Bronze Star and decorations from South Korea, Taiwan, the Philippines, Australia and France.

The Honorable George W. Foresman Former United States Under-Secretary of Homeland Security

Hon. George Foresman possesses three decades of public and private sector experience successfully leading and advising businesses and complex high profile US government and international organizations. His expertise includes the development of strategic guidance and its operational implementation within and across organizations.

Foresman is a results-driven professional with unique leadership credentials in the actual design, building and operation of complex public and private sector activities capable of delivering best quality results. Throughout his 30 year career he led the "start-up" of more than seven high profile public and private sector entities while also being tapped to strengthen numerous existing organizations.



George also possesses bi-partisan credentials. He has worked as a career and appointed official for five Democratic and Republican Governors of Virginia and a U.S. President and has extensive legislative experience. His past work has included coalescing and testing international consensus on a range of important security issues.

Among his significant national public roles are being appointed by the President and confirmed by the U.S. Senate in 2005 as America's first Under Secretary of Preparedness at the Department of Homeland Security (DHS) and subsequently serving as its first Under Secretary for National Protection and Programs, serving on America's Project for National Security Reform (PNSR) as it undertook a comprehensive update of U.S. national security apparatus, being selected as Vice-chair of a five year Congressional Commission that assessed America's readiness for catastrophic contingencies and serving as a state Cabinet leader. For more than two decades Foresman has worked closely with the Defense Department and the Armed Services on issues ranging from military readiness to nuclear command and control to civil-military relationships, among many others.

Foresman now serves as President of Secure Mountain Solutions an information analytics, sharing and data storage provider. He continues to independently provide counsel to corporate and government leaders and their organizations on a broad range of policy, operating and strategic issues. A member of numerous corporate and non-profit Boards, he is also a Trustee of the General George C. Marshall Foundation and serves as a Visiting Scholar at the School of Engineering and Applied Science at the University of Virginia. Foresman maintains active participation in national and international security initiatives including through continued formal service as a senior advisor and mentor for educational programs and war-games.

Mr. Foresman is a graduate of the Virginia Military Institute, as well as the Virginia Executive Institute.



CECIL D. HANEY

Admiral United States Navy (retired)

Admiral Haney retired in January 2017 after completing 38 years of distinguished service in the United States Navy. As a 4-star Admiral he commanded the US Strategic Command (2013-2016) responsible for strategic capabilities involving nuclear weapons, missile defense, space and cyberspace and the US Pacific Fleet (2012-2013) responsible for the manning, operations and maintenance of the US Navy fleet located in the Pacific and Indian oceans. He now serves on the John Hopkins University Applied Physics Board of Managers, the Naval Studies Board, the Center for a New American Security Board of Directors, the Senior Advisory Council for Aerospace's Center for Space Policy and Strategy, and the Systems Planning and Analysis Inc. Board of Directors. He also has served as a co-chair for the China-US Dialogue on Strategic Nuclear Dynamics for the Pacific Forum of the Center for Strategic and International Studies.

During his military career, he has had the opportunity to lead large organizations, develop and execute strategic and operational plans, manage substantial budgets, interface with political and international leaders, and facilitate teamwork and training, while collaborating across government, commercial, and international entities; academic; and research and development organizations. As a career submariner, he had command of the fast attack nuclear submarine USS Honolulu (SSN-718), Submarine Squadron ONE (Pearl Harbor, HI), and Submarine Group TWO (Groton CT). He has also served on the Chief of Naval Operations staff as the Director of Submarine Warfare and the Director of Naval Warfare Integration Group.

Admiral Haney completed graduate education at the National War College in National Security Studies and the Naval Post-Graduate School in Engineering Acoustics and Systems Technology. He graduated from the United States Naval Academy with a degree in Ocean Engineering.



GARY E. LUCK GENERAL UNITED STATES ARMY (RETIRED)



Former Commander in Chief United Nations Command ROK-U.S. Combined Forces Command United States Forces, Korea



Gary Luck is employed as a Senior Fellow for the National Defense University in support of the Pinnacle, Capstone, and Keystone programs.

He was born in Alma, Michigan and grew up in Fort Scott, Kansas. Upon graduation from Kansas State University in 1961, he was designated a Distinguished Military Graduate and commissioned a Second Lieutenant in the Regular Army.

Major assignments included: Commander, D Company 3/69 Armor, 25th Infantry Division; two tours in the Republic of Vietnam as "A" Team Commander (A411), 5th Special Forces, and a tour in the Republic of Vietnam as Commander, C Troop 3/17 Air Cavalry Squadron; Commander 182nd Assault Helicopter Company, Fort Bragg; Military Assistant to the Assistant Secretary of the Army (Manpower and Reserve Affairs); Commander 2/17 Air Cavalry Squadron and Division G-3, 101st Airborne Division; Chief of the Force Modernization Division, U.S. Army Europe; and Commander, 2nd Brigade, 8th Infantry Division.

General Luck also held a variety of additional important command and staff positions including: Chief of Staff, 8th Infantry Division, U.S. Army, Europe; Director, Force Programs, Office of the Deputy Chief of Staff for Operations and Plans, HQ Department of the Army; Assistant Division Commander, 101st Airborne Division; Commanding General, 2nd Infantry Division, Korea; Commanding General, Joint Special Operations Command; Commanding General, U.S. Army Special Operations Command; Commanding General XVIII Airborne Corps during Operations Desert Shield and Desert Storm; and Commander in Chief of Combined Forces Command and Commander of US Forces, Korea in the Republic of Korea. General Luck retired in 1996.

General Luck attended numerous military schools and courses, to include: the Armor Basic and Advanced Officer courses, the Armed Forces Staff College, and the United States Army War College. He holds a Bachelor's Degree in Engineering from Kansas State University, a Master's from Florida State University and a Doctorate in Business Administration (ORSA) from George Washington University.

His awards and decorations include: Defense Distinguished Service Medal, Distinguished Service Medal (with Oak Leaf Cluster), Legion of Merit (with Oak Leaf Cluster), Distinguished Flying Cross (with three Oak Leaf Clusters), Bronze Star Medal (with two Oak Leaf Clusters), Purple Heart, Republic of Korea Order of National Security Merit "Cheonsu Medal," King Faisal Award- Class Two, Republic of Vietnam Honor Medal - 1st Class, the French Officer de la Legion d'Honneur Award, Meritorious Service Medal, Air Medals with "V" Device, Army Commendation Medal, Combat Infantryman's Badge, Master Parachutist Badge, Senior Army Aviation Badge, Air Assault Badge, Ranger Tab, Special Forces Tab, and the Army Staff Identification Badge.

Gary Luck is married to the former Leah Patrick and he has two children, Skip and Kim.



BIO

John M. Paxton, Jr.

General, United States Marine Corps, Retired



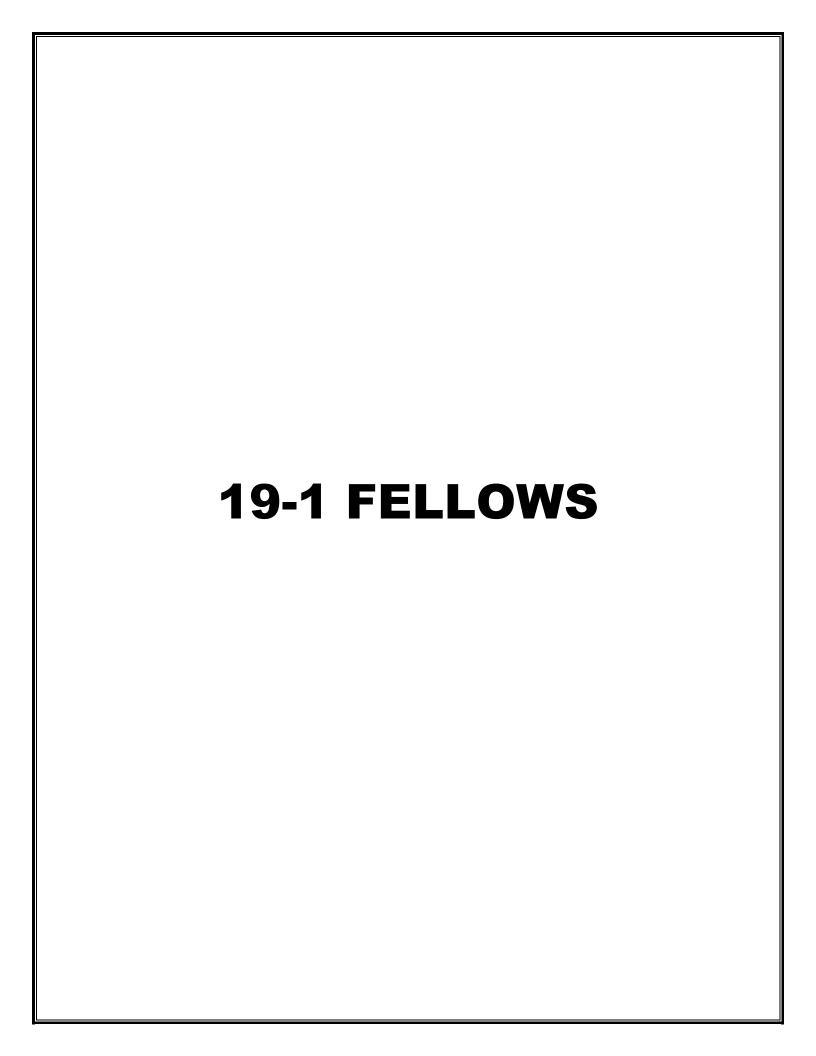
General Paxton retired from active duty on 30 Sep 2016 after 42 years of continuous active service. He was promoted to General and assumed duties as the 33d Assistant Commandant of the Marine Corps on December 15, 2012. A native of Pennsylvania, he graduated from Cornell University with a Bachelor and Master of Science in Civil Engineering and was commissioned through Officer Candidate School in 1974.

General Paxton's assignments in the operating forces included Rifle and Weapons Platoon Commander and Company Executive Officer, Co. B, 1st Battalion, 3d Marines; Training Officer, 4th Marine Regiment; Executive Officer, Co. G, 2d Battalion, 4th Marines; Company Commander, Co. L and Operations Officer, 3d Battalion, 5th Marines; GCE Operations Officer, II MEF, and Assistant Chief of Staff, G-3, 1st Marine Division. He commanded the 1st Battalion, 8th Marines in support of operations in Bosnia and Somalia with 22nd Marine Expeditionary Unit and later the 1st Marine Regiment.

Other assignments include Company Commander, Co. B, Marine Barracks Washington and Commanding Officer of Marine Corps Recruiting Station, New York. He served as a Plans Division Officer, Plans, Policies and Operations, HQMC; as Executive Assistant to the Undersecretary of the Navy; and as Amphibious Operations Officer/Crisis Action Team Executive Officer, Combined Forces Command, Republic of Korea.

As a general officer, he served as the Director, Programs Division, Programs and Resources, HQMC; the Commanding General of Marine Corps Recruit Depot San Diego/Western Recruiting Region; Commanding General, 1st Marine Division; Chief of Staff, Multi-National Forces – Iraq; Director for Operations, J-3, The Joint Staff; and Commanding General, II Marine Expeditionary Force and Commander Marine Forces Africa. He also served as Commander, Marine Corps Forces Command; Commanding General, Fleet Marine Force Atlantic; and Commander, Marine Forces Europe.

General Paxton is a graduate of the U.S. Army Infantry Officer Advanced Course and Marine Corps Command and Staff College. He has also served as a Commandant's Fellow at the Brookings Institute as well as at the Council on Foreign Relations.





Thomas Ulrich Brechbuhl

T. Ulrich Brechbuhl currently serves as the Counselor of the Department. In this capacity, he provides strategic guidance to the Secretary on foreign policy, undertakes efforts to enhance U.S. diplomacy and public outreach, and conducts special diplomatic assignments as directed by the Secretary.

Prior to joining the Department, Mr. Brechbuhl was president of Appenzeller Point, LLC, a family investing and consulting business. He also served as the executive chairman of Avadyne Health and on the board of five other healthcare and financial services businesses.

Mr. Brechbuhl graduated from the United States Military Academy at West Point in 1986 and served as a cavalry officer with the Second Armored Cavalry Regiment patrolling the Iron Curtain before its fall. He also served with the 1st Squadron, 7th Cavalry in the U.S. Army's First Calvary Division during the Persian Gulf War.

After leaving active duty, Mr. Brechbuhl graduated from Harvard Business School, receiving his Master of Business Administration in 1994. Since then he worked with Bain and Company, Inc., and has served as the CFO and CEO of multiple companies, both private equity owned and publicly traded.

Born in Switzerland, Mr. Brechbuhl grew up in Garden City, New York, and speaks French, German, and Swiss-German.



BIOGRAPHY



UNITED STATES AIR FORCE

LIEUTENANT GENERAL THOMAS A. BUSSIERE

Lt. Gen. Thomas A. Bussiere is the Commander, Alaskan North American Aerospace Defense Command Region, North American Aerospace Defense Command; Commander, Alaskan Command, U.S. Northern Command; Commander, Eleventh Air Force, Pacific Air Forces, Joint Base Elmendorf- Richardson, Alaska. He is the senior military officer in Alaska, responsible for the integration of all military activities in the Alaskan joint operations area, synchronizing the activities of more than 21,000 active-duty and reserve forces from all services. As Commander of the Alaskan Region of the North American Aerospace Defense Command, General Bussiere directs operations to ensure effective surveillance, monitoring and defense of the region's airspace. He is also responsible for the planning and execution of all homeland defense operations within the area of responsibility, including security and civil support actions. General Bussiere also commands the Eleventh Air Force, overseeing the training and readiness of five wings and Air Force installations located in Alaska, Hawaii and Guam.



General Bussiere is a 1985 distinguished graduate of ROTC from Norwich University. He has held a variety of flying, staff and command assignments including Commander, 509th Bomb Wing; Inspector General, Headquarters, Air Force Global Strike Command; Advanced Programs Division, Headquarters, Air Combat Command and duty as the Deputy Chief of Staff, Multi-National Force-Iraq, Camp Victory, Baghdad. He commanded the 325th Bomb Squadron, 13th Bomb Squadron and 509th Operations Group at Whiteman AFB, Missouri. General Bussiere is a graduate of the School of Advanced Air and Space Studies and the U.S. Army War College Advanced Strategic Arts Program. Prior to his current assignment, General Bussiere was the Commander, Eighth Air Force, and Commander, Joint-Global Strike Operations Center, Barksdale Air Force Base, Louisiana.

General Bussiere is a command pilot with more than 3,400 hours in the T-38, F-15C, B-1B and B-2A. He led F-15C combat missions during operations Southern Watch and Vigilant Warrior and B-2 combat missions during operations Allied Force and Iraqi Freedom.

EDUCATION

- 1985 Bachelor of Science degree in business management, Norwich University, Northfield, Vt.
- 1990 Squadron Officer School, Maxwell AFB, Ala.
- 2000 Master of Military Operational Art and Science degree, Air Command and Staff College, Maxwell AFB, Ala.
- 2001 Master of Airpower Art and Science degree, School of Advanced Air and Space Studies, Maxwell AFB,
- 2004 Air War College, by correspondence
- 2007 Master of Strategic Studies degree, Advanced Strategic Arts Program, U.S. Army War College, Carlisle Barracks, Pa.
- 2008 Executive Leadership Development Program, Center for Creative Leadership, Greensboro, N.C.
- 2012 Air Force Smart Operations for 21st Century (AFSO21) Executive Leadership Course, University of Tennessee College of Business, Knoxville
- 2013 Capstone General and Flag Officer Course, National Defense University, Washington, D.C.
- 2016 Joint Flag Officer Warfighting Course, Maxwell AFB, Ala.
- 2017 Combined Force Air Component Commander Course, Maxwell AFB, Ala.
- 2018 Combined/Joint Force Special Operations Component Commanders Course, MacDill AFB, Fla.

ASSIGNMENTS

- 1. April 1986 March 1987, Student, Undergraduate Pilot Training, Williams AFB, Ariz.
- 2. April 1987 September 1990, T-38 Instructor Pilot, Williams AFB, Ariz.
- 3. July 1990 August 1990, Squadron Officer School, Maxwell AFB, Ala.
- 4. October 1990 May 1996, F-15C Instructor Pilot, Langley AFB, Va.
- 5. June 1996 June 1999, B-2A/T-38 Instructor Pilot, Whiteman AFB, Mo.
- 6. July 1999 June 2000, Air Command and Staff College, Maxwell AFB, Ala.
- 7. June 2000 July 2001, School of Advanced Air and Space Studies, Maxwell AFB, Ala.
- 8. August 2001 September 2002, Chief, Advanced Survivability Technology Branch, Advanced Programs Division, Headquarters Air Combat Command, Langley AFB, Va.
- 9. October 2002 June 2004, Chief of Wing Safety, Whiteman AFB, Mo.
- 10. June 2004 September 2005, Commander, 325th Bomb Squadron, Whiteman AFB, Mo.
- 11. September 2005 June 2006, Commander, 13th Bomb Squadron, Whiteman AFB, Mo.
- 12. July 2006 June 2007, Advanced Strategic Arts Program, U.S. Army War College, Carlisle Barracks, Pa.
- 13. July 2007 May 2009, Commander, 509th Operations Group, Whiteman AFB, Mo.
- 14. May 2009 May 2010, Deputy Chief of Staff, Multi-National Force-Iraq, Camp Victory, Baghdad
- 15. July 2010 December 2010, Special Assistant to the Commander, Headquarters Air Force Global Strike Command, Barksdale AFB, La.
- 16. December 2010 June 2012, Inspector General, Headquarters Air Force Global Strike Command, Barksdale AFB, La.
- 17. June 2012 February 2014, Commander, 509th Bomb Wing, Whiteman AFB, Mo.
- 18. March 2014 June 2014, Vice Deputy Director for Nuclear, Homeland Defense, and Current Operations, Joint Staff, the Pentagon, Arlington, Va.
- 19. June 2014 July 2016, Deputy Director for Nuclear, Homeland Defense, and Current Operations, Joint Staff, the Pentagon, Arlington, Va.
- 20. July 2016 October 2016, Special Assistant to the Commander, Air Force Global Strike Command, Barksdale AFB, La.
- 21. October 2016 October 2017, Commander, Eighth Air Force (Air Forces Strategic), Barksdale AFB, La., and Joint Functional Component Commander for Global Strike, U.S. Strategic Command, Offutt AFB, Neb.
- 22. October 2017 August 2018, Commander, Eighth Air Force and Joint-Global Strike Operations Center, Barksdale AFB, La.
- 23. August 2018 present, Commander, Alaskan Region, North American Aerospace Defense Command; Commander, Alaskan Command, U.S. Northern Command and Commander, Eleventh Air Force, Pacific Air Forces, Joint Base Elmendorf-Richardson, Alaska

SUMMARY OF JOINT ASSIGNMENTS

- 1. May 2009 May 2010, Deputy Chief of Staff, Multi-National Force-Iraq, Camp Victory, Baghdad, as a colonel
- 2. March 2014 June 2014, Vice Deputy Director for Nuclear, Homeland Defense, and Current Operations, Joint Staff, the Pentagon, Arlington, Va., as a brigadier general
- 3. June 2014 July 2016, Deputy Director for Nuclear, Homeland Defense and Current Operations, Joint Staff, the Pentagon, Arlington, Va., as a brigadier general and major general
- 4. October 2016 October 2017, Joint Functional Component Commander for Global Strike, Task Force 204, U.S. Strategic Command, Offutt AFB, Neb., as a major general
- October 2017 August 2018. Commander. Eighth Air Force and Joint-Global Strike Operations Center. Barksdale AFB, La., as a major general
- 6. August 2018 present, Commander, Alaskan Region, North American Aerospace Defense Command; Commander, Alaskan Command, U.S. Northern Command and Commander, Eleventh Air Force, Pacific Air Forces, Joint Base Elmendorf-Richardson, Alaska

FLIGHT INFORMATION

Rating: command pilot Flight hours: 3,405

Aircraft flown: T-38A, AT-38B, F-15 A/B/C/D, B-1B and B-2A

MAJOR AWARDS AND DECORATIONS

Air Force Distinguished Service Medal

Defense Superior Service Medal with oak leaf cluster

Legion of Merit with two oak leaf clusters

Distinguished Flying Cross

Bronze Star

Meritorious Service Medal with three oak leaf clusters

Air Medal with four oak leaf clusters

Aerial Achievement Medal

Air Force Commendation Medal

Air Force Achievement Medal with oak leaf cluster

Air Force Combat Action Medal

Combat Readiness Medal with silver and bronze oak leaf clusters

National Defense Service Medal with bronze star

Southwest Asia Service Medal with bronze star

Kosovo Campaign Medal with bronze star

Iraq Campaign Medal with bronze star

Global War on Terrorism Service Medal

Nuclear Deterrence Operations Service Medal with 'N' Device

Kuwait Liberation Medal, government of Kuwait

Missouri Legion of Merit

EFFECTIVE DATES OF PROMOTION

Second Lieutenant Oct. 19, 1985 First Lieutenant Oct. 19, 1987

Captain Oct. 19, 1989 Major Aug. 1, 1997

Lieutenant Colonel Jan. 1, 2002

Colonel Dec. 1, 2006

Brigadier General Aug. 3, 2012

Major General Jun. 5, 2015

Lieutenant General Aug. 24, 2018

(Current as of August 2018)

LIEUTENANT GENERAL BRYAN P. FENTON DEPUTY COMMANDER, U.S. PACIFIC COMMAND



Lieutenant General Bryan P. Fenton assumed duties as the Deputy Commander, U.S. Pacific Command (USPACOM) on May 12, 2017. He is the 32nd Deputy Commander since USPACOM was established on Jan 1, 1947.

Born in New Orleans, LA, he grew up in Seymour, TN and was commissioned in May 1987 as a U.S. Army Officer (Infantry), from the University of Notre Dame.

His previous assignments include: Platoon Leader and Company Executive Officer with the 4th Battalion, 502nd Infantry Regiment; Special Forces Detachment Commander and Battalion S-3 in 7th Special Forces Group (Airborne); Battalion Commander at the John F. Kennedy Special Warfare Center and School; Brigade Commander; J-3 for the Joint Special

Operations Command (JSOC); Deputy Director of Strategy, Plans and Policy at Headquarters-Department of the Army; Deputy Commanding General - (Operations) for 25th Infantry Division; G-3 for U.S. Army Pacific (USARPAC); and Commander, Special Operations Command, Pacific (SOCPAC).

Lieutenant General Fenton has served in multiple geographic combatant commands and participated in Operation Joint Forge (Bosnia); Operation Enduring Freedom (Afghanistan/Africa); Operation Iraqi Freedom and Operation Odyssey Dawn (Libya).

Lieutenant General Fenton's military courses include: the U.S. Army Infantry Officer Basic and Advance Courses; Special Forces and Ranger courses; the U.S. Army Command and General Staff College; Special Forces Language training (Spanish) and service as the 2009 Army Fellow at the Institute for the Study of Diplomacy in the Walsh School of Foreign Service at Georgetown University in Washington, D.C.

His education includes: a Bachelor of Business Administration in Marketing from the University of Notre Dame; a Masters degree from the U.S. Army Command and General Staff College at Fort Leavenworth, KS and negotiation/leadership training at Harvard's Business/Law Schools.

Lieutenant General Fenton and his wife Dawn have two daughters.



Ambassador Philip S. Goldberg

Ambassador Philip S. Goldberg is currently serving as a Senior Diplomatic Fellow at Georgetown University's Institute for the Study of Diplomacy and has served in the capacity since September 2018. He served as Chargé d'Affaires, a.i. at the U.S. Embassy in Havana prior to his current assignment. He holds the personal rank of Career Ambassador, the highest rank in the U.S. Foreign Service.

From 2013-2016 Ambassador Goldberg served as U.S. Ambassador to the Philippines. Prior to that assignment, he served as Assistant Secretary of State for the Bureau of Intelligence and Research (2010-2013), U.S. Ambassador to Bolivia (2006-2008), Chief of Mission in Pristina, Kosovo (2004-2006), and Charge d'affaires and Deputy Chief of Mission in Santiago, Chile (2001-2004). From 2009-2010, Ambassador Goldberg was coordinator for implementation of UN sanctions on North Korea. Other overseas tours include Bogota, Colombia, and Pretoria, South Africa.

In other Washington assignments, Ambassador Goldberg was a senior member of the State Department team handling the transition from the Clinton to Bush administrations and acting Deputy Assistant Secretary of State for Legislative Affairs (2000-2001); Special Assistant and Executive Assistant to Deputy Secretary of State Strobe Talbott.(1996-2000), and Bosnia Desk Officer and Special Assistant to Ambassador Richard Holbrooke (1994-1996). In the latter capacity, was a member of the American negotiating team in the lead-up to the Dayton Peace Conference and Chief of Staff for the American Delegation at Dayton.

Ambassador Goldberg has received numerous awards, including Presidential Distinguished and Meritorious Service Awards; the Department's Distinguished Honor Award and the Silver Seal Medallion for Meritorious Service in the U.S. Intelligence Community.

Goldberg is a native of Boston, Massachusetts, and a graduate of Boston University. Before joining the Foreign Service, he served as a liaison officer between the government of the City of New York and the United Nations and Consular Community. He speaks Spanish.



Lieutenant General Thomas S. James Jr.



Commanding General, First U.S. Army

Rock Island Arsenal Rock Island, Illinois 61299-8400



Lt. Gen. Thomas S. James Jr. became the 39th commander of First Army on October 9, 2018.

As U.S. Forces Command's designated coordinating authority for the implementation of Army Total Force Policy, First Army partners with Army Reserve and Army National Guard leadership to advise, assist and train Reserve Component formations to achieve Department of the Army directed readiness requirements during pre- and post-mobilization training.

LTG James was commissioned as an armor officer through The Citadel in 1985. He served as a Tank Platoon Leader and Executive Officer in D/3-37 Armor at Fort Riley, Kans. Following the Infantry Advanced Course, he deployed to Operations Desert Shield and Desert Storm as the Plans Officer for 3rd Brigade, 3rd Infantry Division in Aschaffenburg, Germany, subsequently commanding A/4-66 Armor and C/2-68 Armor.

He then served as Aide-de-Camp to the Commanding General, 1st Armored Division in Bad Kreuznach, Germany. Following attendance

at the Command and General Staff College and the School of Advanced Military Studies, he again served with the 3ID as Division G-35; S-3 for 1-64 Armor; and S-3 for 2nd Brigade, 3ID. He returned to Germany as the G-35 for V Corps, before commanding 1st Battalion, 37th Armor during its preparation for and deployment to Operation Iraqi Freedom I. While deployed, he also served as the G3, 1AD.

Upon completion of the National War College, he served as the Chief of the TRADOC Command Planning Group and subsequently commanded 4th Brigade, 3ID, including another OIF deployment. Upon departure from brigade command, he served as the 3ID Chief of Staff and the 3ID Deputy Commander (Maneuver), completing another deployment to Operation Iraqi Freedom and Operation New Dawn. Upon appointment as a general officer, LTG James served as the Commandant of the Armor School at Fort Benning Ga., the Deputy Commanding General (Maneuver) of 1st Cavalry Division at Fort Hood, Texas, the Director of the Mission Command Center of Excellence at Ft. Leavenworth, Kans., and the FORSCOM G-3/5/7 at Fort Bragg, N.C. He then served as the Commanding General of 7th Infantry Division at Fort Lewis, Wash., before becoming Director of Operations of United Nations Command, Combined Forces Command, and United States Forces Korea.

LTG James' awards and decorations include: Distinguished Service Medal, Legion of Merit (four OLC); Bronze Star Medal (four OLC); Meritorious Service Medal (two OLC); Army Commendation Medal (three OLC); Army Achievement Medal (with Silver Oak Leaf Cluster and 4 OLC); Combat Action Badge; Parachutist Badge; and the Ranger Tab.

LTG James holds a Master of Science from both the School of Advanced Military Studies and the National Defense University.

VICE ADMIRAL DAVE KRIETE Deputy Commander, USSTRATCOM

Vice Adm. Dave Kriete is a native of Brooklyn, New York. He is a 1984 graduate of the United States Naval Academy where he majored in general engineering. He holds a master's in engineering management from Old Dominion University.

His flag assignments include command of Submarine Group 9 in Silverdale, Washington; deputy director of Plans and Policy, U.S. Strategic Command (USSTRATCOM), Offutt Air Force Base, Nebraska; and as deputy director, force employment at U.S. Fleet Forces Command (USFF). Most recently, he served as director, Strategic Capabilities Policy, National Security Council where he was responsible for presidential policy on all nuclear weapons related issues.



His operational assignments include command of USS Rhode Island (SSBN 740). He also served aboard USS Kentucky (SSBN 737), USS Flying Fish (SSN 673) and USS Finback (SSN 670).

His shore and staff assignments include chief of staff, Submarine Force Atlantic; Navy Staff, Undersea Warfare Division; Submarine Force Atlantic Tactical Readiness Team and Prospective Commanding Officer Instructor; Joint Staff Nuclear Operations Division; Atlantic Fleet Nuclear Propulsion Examining Board; and Submarine Force Atlantic Special Operations Division.

Kriete has had an integral role in the two most recent Nuclear Posture Reviews. He assumed the duties and responsibilities as deputy commander, United States Strategic Command in June 2018.



U.S. Army Combined Arms Center and Fort Leavenworth

Lieutenant General Michael D. Lundy

Commanding General, US Army Combined Arms Center and Fort Leavenworth, KS

Commandant, U.S. Army Command and General Staff College

Deputy Commanding General for Combined Arms, U.S. Training and Doctrine Command

LTG Mike Lundy was commissioned as an Aviation Second Lieutenant in 1987 from McNeese State University.



LTG Lundy's key command assignments include A/4-17 Air Cavalry Regiment and N/4/2 Armored Cavalry Regiment in Fort Bragg, North Carolina; 1st Battalion, 25th Aviation Regiment (Attack) in Hawaii and Iraq; 25th Combat Aviation Brigade in Hawaii and Iraq; Deputy Commander (Rear), 25th Infantry Division in Hawaii; Deputy Commanding General (Support) of the 1st Armored Division at Fort Bliss, Texas; Deputy Commanding General, Combined Arms Center-Training, at Fort Leavenworth, Kansas; and Commanding General of the US Army Aviation Center of Excellence at Fort Rucker, Alabama.

In May 2016, LTG Lundy was assigned as Commanding General of the United States Army Combined Arms Center and Fort Leavenworth.

Major deployment history includes Operation Desert Shield/Desert Storm (Iraq/Kuwait), 1990-1991; Operation Provide Comfort (Iraq), 1991; Operation Support Democracy (Haiti), 1994; Operation Joint Guard in Bosnia, 1999-2000; Operation Enduring Freedom in Afghanistan, 2001-2002; and Operation Iraqi Freedom, 2004-2005 and 2009-2010.

He holds a Master's Degree in Strategic Studies, and is a graduate of the Command and General Staff College and Army War College.

His awards and decorations include the Distinguished Service Medal, Legion of Merit (2-OLC), Bronze Star Medal (3-OLC), Defense Meritorious Service Medal, Meritorious Service Medal (5-OLC), Air Medal (2 Valor Devices and the Numeral 5), Joint Service Commendation Medal, Army Commendation Medal (1-OLC), Army Achievement Medal (4-OLC), Humanitarian Service Medal, Master Aviator Badge, Parachutist Badge, Combat Action Badge, and the Ranger Tab.

REAR ADMIRAL DEE L. MEWBOURNE

Commander, Military Sealift Command

Rear Adm. Dee L. Mewbourne was raised in Ormond Beach, Florida. He graduated in 1982 from the United States Naval Academy and was designated a naval flight officer in December 1983. He later earned a master's degree in business administration from Colorado State University. He is an honor graduate of the United States Naval Test Pilot School and completed the Navy's Nuclear Power Program, Air Command and Staff College (ACSC), Joint Forces Staff College and numerous executive educational courses.

Mewbourne's command assignments include: Electronic Attack Squadron (VAQ) 139 aboard USS Abraham Lincoln (CVN 72), USS Nashville (LPD 13), USS Dwight D. Eisenhower (CVN 69), USS Enterprise (CVN 65), USS Harry S. Truman (CVN 75), Naval Service Training Command (NSTC), Carrier Strike Group (CSG) 3 and CSG-11.



At sea, Mewbourne completed sea assignments flying the A-6E Intruder aircraft in Attack Squadron (VA) 34 embarked on USS America (CV 66); VA-75 aboard USS John F. Kennedy (CV 67); Carrier Air Wing (CVW) 3 aboard Eisenhower; and as the executive officer of VA-196 aboard USS Carl Vinson (CVN 70). After transitioning to the EA-6B Prowler aircraft, he served as the executive officer of VAQ-139 aboard Lincoln. He also served as the executive officer in USS George Washington (CVN 73).

Ashore, Mewbourne served as a flight instructor in VA-42, the East Coast A-6E Fleet Replacement Squadron (FRS), and project officer at the Strike Aircraft Test Directorate. Later, he served as military assistant and trip coordinator for the secretary and deputy secretary of defense; chief of staff for Navy Cyber Forces and on the staff of Commander, Naval Air Force Atlantic. In August 2015, he became director, Maritime Operations for U.S. Fleet Forces Command.

Mewbourne has deployed supporting Operations El Dorado Canyon, Provide Comfort, Deny Flight, Southern Watch, Iraqi Freedom, New Dawn, Enduring Freedom and the 2006 Lebanon War. He has accumulated over 3,600 total flight hours in over 50 various aircraft and over 1,000 arrested landings on 14 carrier decks.

In his current role, Mewbourne is the commander of Military Sealift Command.

Mewbourne's awards and decorations include the Defense Superior Service Medal, Legion of Merit (seven awards), Meritorious Service Medal (five awards), Air Medal with Combat "V", Strike/Flight Air Medal (two awards) and various other personal and unit awards and campaign medals. While at the Naval Academy, he received the Carl Vinson Leadership Award. Upon completion of initial flight training in the A-6 E Intruder aircraft at VA-42 in 1985, he was selected as the Replacement Bombardier/Navigator of the Year. Two years later, he was selected as the East Coast A-6 community's Junior Intruder of the Year. In August 2012, he was awarded the Truman Foundation Leadership Award for inspirational leadership.



Vice Admiral DeWolfe H. Miller III Commander, Naval Air Forces Commander, Naval Air Force, US Pacific Fleet

Vice Adm. DeWolfe Miller was born in Annapolis, Maryland, grew up in York, Pennsylvania, and graduated from the U.S. Naval Academy in 1981. He holds a Master of Science degree from the National Defense University, is a Syracuse University national security management fellow, and is a graduate of the Navy's Nuclear Power Program.

His operational assignments include Training Squadron (VT) 19 in Meridian, Mississippi; Attack Squadron (VA) 56 aboard USS Midway (CV 41); Strike Fighter Squadron (VFA) 25 on USS Constellation (CV 64); Strike Fighter Squadron (VFA) 131 and Strike Fighter Squadron (VFA) 34 both aboard USS Dwight D. Eisenhower (CVN 69); executive officer of USS Carl Vinson (CVN 70); commanding officer of USS Nashville (LPD 13); commanding officer of USS George H.W. Bush (CVN 77) and as a flag officer, commander of Carrier Strike Group (CSG) 2 participating in combat Operations Enduring Freedom and Iraqi Resolve.

Miller's shore tours include Air Test and Evaluation Squadron (VX) 5; aviation programs analyst (OPNAV N80); Strike Fighter Weapons School Atlantic; deputy director of naval operations at the Combined Air Operations Center during Operation Allied Force; Office of Legislative Affairs for the Secretary of Defense; Aircraft Carrier Requirements officer for Commander, Naval Air Forces; and flag officer tours in OPNAV as Director for Intelligence, Surveillance and Reconnaissance (N2N6F2); Assistant Deputy Chief Of Naval Operations for Warfare Systems (N9B); and most recently as Director, Air Warfare (N98).

He is entitled to wear the Defense Superior Service Medal, Legion of Merit, Bronze Star, Meritorious Service Medal, Air Medal and other personal, unit and service awards.

Miller became Naval Aviation's 8th "Air Boss" in January 2018.

Lt. Gen. Daniel J. O'Donohue Director for Joint Force Development, J7

U.S. Marine Corps Lt. Gen. Daniel J. O'Donohue, Director for Joint Force Development, Joint Staff J-7, poses for an official portrait.

Lieutenant General O'Donohue graduated from the College of William and Mary with a Bachelor of Arts in History and was commissioned in 1984.

Command assignments include: Commanding Officer, Charlie Company, 1st Battalion, 2nd Marines (1993-1995), Commanding Officer, 2nd Battalion, 5th Marines (2002-2004), Commanding Officer, 1st Marine Regiment (2009-2010), Commander, Marine Corps Forces Cyberspace Command (2015), Commanding General, 1st Marine Division (2015-2017).

Staff assignments include: Ground Structure Planner,

Headquarters Marine Corps (1988-1992); 8th Marines Operations Officer (1995-1996); Operations Officer, Joint Task Force Assured Response and Special Purpose Marine Air-Ground Task Force Liberia (1996); Tactics Instructor and Expeditionary Operations Program Director, Amphibious Warfare School (1997-2000); Operations Officer, 1st Marine Division (2001-2002); Assistant Chief of Staff G-7 / Division Combat Assessment Officer (2004); Deputy Branch Head, Secretary of the Defense's Office of Force Transformation (2005-2007); Branch Head, Ground Combat Element Branch, Plans, Policies and Operations, Headquarters Marine Corps (2007-2008); Assistant Chief of Staff G-3, 1st Marine Division (2008-2009); Director, Capabilities Development Directorate, Headquarters Marine Corps (2010-2012); Deputy Director for Force Management, Joint Staff J-8 (2013), Deputy Chief of Staff for Operations, ISAF Joint Command (2014), Deputy Commandant, Information, Headquarters Marine Corps (2017-2018).

He is a distinguished graduate of the Naval Postgraduate School, Amphibious Warfare School, School of Advanced Warfighting, and National War College. He has Masters of Science Degrees in Management and National Security Strategy.

He is married to the former Kathleen ("Rani") Pinch and they have seven children.

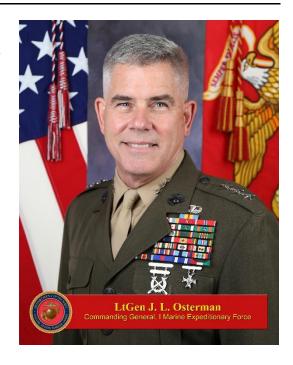


Lieutenant General Joseph L. Osterman Commanding General, I Marine Expeditionary Force

Lieutenant General Osterman is a native of Edgewater, Maryland. He received his commission as a Second Lieutenant of Marines through the Naval Reserve Officers Training Corps program at the University of Colorado, Boulder, where he earned a BA in Biology.

Upon completion of The Basic School and the Infantry Officers Course in 1982/83, Lieutenant Osterman served as a rifle platoon commander and 81mm mortar platoon commander with 1st Battalion, 7th Marines.

He subsequently served on sea duty as the Executive Officer of the Marine Detachment aboard the USS Kennedy (CV-67) from 1985-1986 and as Commanding Officer of the Marine Detachment aboard the USS Forrestal (CV-59) from 1986-1988.



Returning to Quantico, he was assigned as an instructor at The Basic School and then at the Infantry Officers Course from 1988-1991. He attended the Amphibious Warfare School as a student from 1991-1992.

Captain Osterman was then transferred to 1st Battalion, 2nd Marines where he served as C Company Commander and Battalion Operations Officer until 1995. During this tour he participated in Operations RESTORE HOPE and CONTINUE HOPE in Somalia and Operation SEA SIGNAL in Guantanamo Bay, Cuba as part of humanitarian relief operations.

Transferring to the Naval War College, Newport, Rhode Island as a student, Major Osterman graduated in 1996. He was subsequently assigned to 1st Marine Corps Recruiting District, where he served as the Commanding Officer of Recruiting Station Albany, New York from 1996-1999. Following this tour, he was assigned as a student at the Army War College, Carlisle, Pennsylvania, where he graduated in 2000.

Lieutenant Colonel Osterman assumed command of 1st Battalion, 3d Marines in June 2000. The battalion deployed to Okinawa and participated in operations in support of Operation ENDURING FREEDOM. He relinquished command in 2002.

This was followed by his assignment to a joint tour as an instructor and as the Chief of Staff,

NATO School, Oberammergau, Germany where he was responsible for training support to over 54 nations.

Colonel Osterman assumed command of 25th Marine Regiment in 2004. He deployed to Iraq with most of his Regimental staff from April 2005 to March 2006 as advisors to the Iraqi Army in support of Operation IRAQI FREEDOM. Upon relinquishing command in June 2006, Colonel Osterman transferred to Quantico, Virginia and assumed duties as the Director of the Expeditionary Warfare School. Following this, he was assigned as the Assistant Division Commander, 2d Marine Division in July 2008. He assumed duties as the Assistant Division Commander, 1st Marine Division in July 2009 and deployed to Afghanistan as Commanding General, 1st Marine Division (Forward) from March 2010 to March 2011.

Upon relinquishing command in June 2011, Brigadier General Osterman was transferred to Quantico, Virginia where he was assigned as the Commanding General, Marine Corps Recruiting Command. Upon completion of this tour in December 2012, he then reported to ISAF Joint Command in Afghanistan, where he served as the Deputy Chief of Staff, Joint Operations until March 2014. Upon completion of this tour, he then reported to Marine Corps Special Operations Command, Camp Lejeune, NC, where he served as the Commander, Marine Corps Special Operations Command until July 2016. He was assigned as the Deputy Commander, United States Special Operations Command until July 2018. He is currently assigned as the Commanding General, I Marine Expeditionary Force.

Lieutenant General Osterman's decorations include the Defense Superior Service Medal with gold star, Legion of Merit with gold star, Bronze Star, Meritorious Service Medal with two gold stars, the Navy Marine Corps Commendation Medal with gold star and the Navy Marine Corps Achievement Medal with gold star. He is a recipient of the Navy League's John A. Lejeune leadership award.



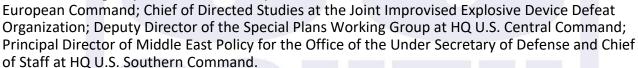
BIOGRAPHIES

Michael T. Plehn

Lieutenant General, United States Air Force Military Deputy Commander United States Southern Command

Lieutenant General Mike Plehn serves as the Military Deputy Commander of U.S. Southern Command in Doral, Florida. After graduating from Miami Southridge High School in 1983, he attended the U.S. Air Force Academy Preparatory School in Colorado Springs, Colorado. He graduated from the U.S. Air Force Academy with military distinction in 1988 and a degree in astronautical engineering. He is a graduate of the School of Advanced Airpower Studies and the Chief of Staff of the Air Force Fellows program. Prior to his current assignment, he was the Deputy Commander for Air Force Special Operations Command at Hurlburt Field, Florida.

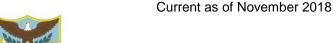
General Plehn has served on the Air Staff and in multiple joint assignments where his duties have included Chief of the Joint Interagency Coordination Group at HQ U.S.



General Plehn is a master navigator with 2,200 flight hours, including more than 350 combat hours, primarily as an Electronic Warfare Officer on the AC-130 gunship. He has flight time in the AC-130H, AC-130U, U-28A, MQ-1B, MQ-9, and F-16D aircrafts. He has flown missions supporting operations over Bosnia, Somalia, Haiti, and Afghanistan and has commanded special operations units at the squadron, group, and wing levels.

His decorations include the Defense Superior Service Medal with two oak leaf clusters, the Legion of Merit, the Bronze Star Medal, the Defense Meritorious Service Medal with oak leaf cluster, the Meritorious Service Medal with three oak leaf clusters, Air Medal with two oak leaf clusters, Aerial Achievement Medal with four oak leaf clusters, Air Force Commendation Medal, Air Force Achievement Medal with oak leaf cluster, the Gallant Unit Citation and the Joint Meritorious Unit Award with Silver oak leaf cluster.







Activity La Maddalena, Italy.

Vice Admiral Fritz Roegge is an honors graduate of the University of Minnesota with a Bachelor of Science in Mechanical Engineering and was commissioned through the Reserve Officers' Training Corps program. He earned a Master of Science in Engineering Management from the Catholic University of America and a Master of Arts with highest distinction in National Security and Strategic Studies from the Naval War College. He was a fellow of the Massachusetts Institute of Technology Seminar XXI program.

His sea tours include USS Whale (SSN 638), USS Florida (SSBN 728) (Blue), USS Key West (SSN 722) and command of USS Connecticut (SSN 22). His major command was as commodore of Submarine Squadron 22 with additional duty as commanding officer, Naval Support

Ashore, he has served on the staffs of both the Atlantic and the Pacific Submarine Force commanders, on the staff of the director of Naval Nuclear Propulsion, on the Navy staff in the Assessments Division (N81) and the Military Personnel Plans and Policy Division (N13), in the Secretary of the Navy's Office of Legislative Affairs at the U. S. House of Representatives, as the head of the Submarine and Nuclear Power Distribution Division (PERS 42) at the Navy Personnel Command, and as an assistant deputy director on the Joint Staff in both the Strategy and Policy (J5) and the Regional Operations (J33) Directorates.

Roegge completed his first flag officer assignment as the deputy commander, Joint Functional Component Command for Global Strike at U.S. Strategic Command. He then served concurrently as commander, Submarine Group 8; commander submarines, Allied Naval Forces South; deputy commander, U.S. 6th Fleet; and director of operations and intelligence (N3), U.S. Naval Forces Europe-Africa. As a Rear Admiral (Upper Half), he served on the Navy Staff as director, Military Personnel Plans and Policy Division (N13) with a concurrent period as director, Total Force Manpower Division (N12) and then as Commander, Submarine Force, U.S. Pacific Fleet.

VADM Roegge assumed duties as the 16th President of the National Defense University (NDU) on 25 September 2017. NDU is the University of the Chairman of the Joint Chiefs of Staff and the premier Joint Professional Military Education institution in the Department of Defense. NDU's mission is to develop joint warfighters and other national security leaders through rigorous academics, research and engagement to serve the common defense. The University, through its five component colleges offers graduate-level degrees and certifications to over 2,000 U.S. military officers, civilian government officials, international military officers and industry partners annually.







UNITED STATES AIR FORCE

LIEUTENANT GENERAL KEVIN B. SCHNEIDER

Lt. Gen. Kevin B. Schneider is the Commander, U.S. Forces Japan, and Commander, 5th Air Force, Pacific Air Forces, Yokota Air Base, Japan and is the senior U.S. military representative in Japan. He is responsible for managing bilateral security issues, overseeing joint/bilateral exercises, administering the Status of Forces Agreement, improving combat readiness, and enhancing the quality of life of 62,000 military and Department of Defense civilian personnel and 42,000 dependents.

General Schneider earned his commission from the U.S. Air Force Academy in 1988. He is a graduate of the Euro-NATO Joint Jet Pilot Training Program and the U.S. Air Force Weapons School. He has commanded at the squadron, group and wing levels to include a combat wing in the U.S. Central Command area of responsibility. His staff assignments include tours on the Joint Staff, Air Staff, U.S. Air Forces Central Command, and Pacific Air Forces. The general is a command pilot with more than 3,800 flight hours in the F-15E, F-



16, and T-38—including 530 combat hours flown during Operations Enduring Freedom and Iraqi Freedom.

EDUCATION

1988 Bachelor of Science degree in engineering science, U.S. Air Force Academy, Colorado Springs, Colo.

1996 U.S. Air Force Weapons Instructor Course, Nellis Air Force Base, Nev.

2005 Master's degree in national security and strategic studies, U.S. Marine Corps War College, Marine Corps Base Quantico, Va.

ASSIGNMENTS

- 1. August 1988 September 1989, student, Euro-NATO Joint Jet Pilot Training, 88th Flying Training Squadron, Sheppard AFB, Texas
- 2. March 1990 September 1990, student, F-16 Replacement Training Unit, 72nd Tactical Fighter Training Squadron, MacDill AFB, Fla.
- 3. November 1990 November 1993, F-16 instructor pilot, 36th Fighter Squadron, Osan AB, South Korea
- 4. November 1993 December 1995, F-16 instructor pilot, Wing Weapons Flight Commander, 432nd Operations Support Squadron, then Assistant Chief of Weapons and Tactics, 13th Fighter Squadron,

Misawa AB, Japan

- 5. January 1996 June 1996, student, U.S. Air Force Weapons Instructor Course, F-16 Division, Nellis AFB, Nev.
- 6. June 1996 May 1998, squadron weapons officer and Chief, Weapons and Tactics, and flight commander, 78th Fighter Squadron, and 55th Fighter Squadron, Shaw AFB, S.C.
- 7. June 1998 May 2000, F-16 instructor weapons officer, Chief, Special Projects, and assistant operations officer, U.S. Air Force Weapons School, Nellis AFB, Nev.
- 8. May 2000 October 2001, aide-de-camp to the Chief of Staff, U.S. Air Force, Arlington, Va.
- 9. January 2002 July 2003, chief, 52nd Fighter Wing Weapons and Tactics, then operations officer, 23rd Fighter Squadron, Spangdahlem AB, Germany.
- 10. August 2003 July 2004, Commander, 80th Fighter Squadron, Kunsan AB, South Korea
- 11. August 2004 June 2005, Student, Marine Corps War College, MCB Quantico, Va.
- 12. June 2005 May 2007, Action Officer for Western Europe & the Balkans and Eastern Europe and Eurasia Branches, then executive assistant to the Deputy Director for Politico-Military Affairs for Europe/NATO/Russia/Africa, J-5, Joint Staff, the Pentagon, Arlington, Va.
- 13. June 2007 December 2007, senior Deputy Commander, 56th Operations Group, Luke AFB, Ariz.
- 14. January 2008 July 2009, Vice Commander, 388th Fighter Wing, Hill AFB, Utah
- 15. July 2009 June 2011, Commander, 80th Flying Training Wing, Sheppard AFB, Texas
- 16. July 2011 June 2013, Director, Air Force General Officer Management, Deputy Chief of Staff for Manpower, Personnel and Services, Headquarters U.S. Air Force, Arlington, Va.
- 17. June 2013 June 2014, Commander, 380th Air Expeditionary Wing, Southwest Asia
- 18. July 2014 May 2015, assistant Deputy Commander, U.S. Air Forces Central Command, and assistant Vice Commander, 9th Air Expeditionary Task Force, Shaw AFB, S.C.
- 19. May 2015 July 2016, Chief of Staff, Headquarters Pacific Air Forces, Joint Base Pearl Harbor-Hickam, Hawaii
- 20. July 2016 February 2019, Chief of Staff, Headquarters United States Indo-Pacific Command, Camp Smith. Hawaii
- 21. February 2019-present, Commander, United States Forces Japan, and Commander, 5th Air Force, Yokota AB, Japan.

SUMMARY OF JOINT ASSIGNMENTS

- 1. June 2005 December 2006, Action Officer for Western Europe & the Balkans and Eastern Europe and Eurasia Branches, then Executive Assistant to the Deputy Director for Politico-Military Affairs for Europe/NATO/Russia/Africa, J-5, Joint Staff, the Pentagon, Arlington, Va., as a lieutenant colonel.

 2. July 2016 January 2019, Chief of Staff, Headquarters United States Indo-Pacific Command, Camp
- 2. July 2016 January 2019, Chief of Staff, Headquarters United States Indo-Pacific Command, Camp Smith, Hawaii, as a major general.
- 3. February 2019 present, Commander, United States Forces Japan, Yokota AB, Japan, as a lieutenant general.

FLIGHT INFORMATION

Rating: command pilot

Flight hours: more than 3,800 with more than 530 combat hours

Aircraft flown: F-16, F-15E, T-38

MAJOR AWARDS AND DECORATIONS

Air Force Distinguished Service Medal Defense Superior Service Medal Legion of Merit with two oak leaf clusters Bronze Star with oak leaf cluster Defense Meritorious Service Medal Meritorious Service Medal with five oak leaf clusters Air Medal with four oak leaf clusters Aerial Achievement Medal with six oak leaf clusters Air Force Commendation Medal with oak leaf cluster Air Force Achievement Medal

EFFECTIVE DATES OF PROMOTION

Second Lieutenant June 1, 1988
First Lieutenant June 1, 1990
Captain June 1, 1992
Major August 1, 1998
Lieutenant Colonel February 1, 2003
Colonel September 1, 2007
Brigadier General June 2, 2013
Major General November 2, 2015
Lieutenant General February 5, 2019

(Current as of 5 February 2019)



BIOGRAPHY



UNITED STATES AIR FORCE

LIEUTENANT GENERAL JON T. THOMAS

Lt. Gen. Jon T. Thomas is the Deputy Commander, Air Mobility Command, Scott Air Force Base, Ill. The command is responsible for the U.S. Air Force's air mobility strategic transportation mission with a fleet of 1,074 aircraft. AMC provides rapid, flexible, global reach for America, running 10 major air installations in the U.S. and nearly 100 locations worldwide. Nearly 107,000 active-duty, Air National Guard, Air Force Reserve Airmen and civilians comprise the total-force air mobility community, providing combat delivery, strategic airlift, air refueling, and aeromedical evacuation, presidential and senior leader air transport in support of national interests.

General Thomas graduated from the U.S. Air Force Academy in 1989. He commanded operational flying units at the squadron, group, and wing levels, and is a command pilot with over 4,000 hours in eleven different aircraft. Prior to his current position, General Thomas served as Director of Operations, Strategic Deterrence and Nuclear Integration, Headquarters U.S. Air Forces in Europe and Air Forces Africa, Ramstein AB, Germany.



EDUCATION

- 1989 Distinguished graduate, Bachelor of Science, U.S. Air Force Academy, Colorado Springs, Co.
- 1991 Master of Public Policy, John F. Kennedy School of Government, Harvard University, Cambridge, Mass.
- 1995 Distinguished graduate, Squadron Officers School, Maxwell Air Force Base, Ala.
- 2000 Air Command and Staff College
- 2006 Graduate with highest academic distinction, Master of Strategic Studies, Air War College, Maxwell Air Force Base, Ala.
- 2010 Executive Leadership Seminar, Darden School of Business, University of Virginia
- 2010 Leadership Development Program, Center for Creative Leadership, Greensboro, N.C.
- 2014 Capstone Joint Flag Officer Development Program, Washington, D.C.
- 2015 U.S.-UK Rising Leaders Forum, Washington, D.C.
- 2016 Advanced Senior Leader Development Program, Washington, D.C.

ASSIGNMENTS

- 1. June 1989 June 1991, Student, Air Force Institute of Technology, Harvard University, Cambridge, Mass.
- 2. July 1991 August 1992, Student, Undergraduate Pilot Training, Reese AFB, Texas
- 3. September 1992 October 1994, KC-10 Pilot, 344th Air Refueling Squadron, Seymour Johnson AFB, N.C.

- 4. November 1994 June 1998, KC-10 Evaluator Pilot and Wing Executive Officer, 9th Air Refueling Squadron and 60th Air Mobility Wing, Travis AFB, Calif.
- 5. July 1998 April 2000, Branch Chief, Program Integration Division, Directorate of Programs, Headquarters U.S. Air Force, the Pentagon, Washington, D.C.
- 6. May 2000 July 2002, Aide de Camp to the Commander, U.S. Transportation Command and Commander, Air Mobility Command, Scott AFB, III.
- 7. August 2002 July 2005, Operations Officer, 7th Airlift Squadron; Commander, 8th Airlift Squadron; and Deputy Commander, 62nd Operations Group, McChord AFB, Wash.
- 8. August 2005 June 2006, student, Air War College, Maxwell AFB, Ala.
- 9. July 2006 July 2007, Deputy Commander, 603rd Air and Space Operations Center, Ramstein AB, Germany
- 10. July 2007 July 2009, Commander, 86th Operations Group, Ramstein AB, Germany
- 11. July 2009 June 2011, Commander, 97th Air Mobility Wing, Altus AFB, Okla.
- 12. July 2011 Jan 2012, Chief, Global Mobility Division, Headquarters U.S. Air Force
- 13. January 2012 July 2013, Chief, Program Integration Division, Headquarters United States Air Force
- 14. August 2013 June 2015, Deputy Director for Future Joint Force Development, Joint Staff/J7, Suffolk, Va.
- 15. June 2015 August 2016, Commander, 86th Airlift Wing, Ramstein Air Base, Germany
- 16. August 2016 June 2017, Director of Strategic Plans, Requirements, and Programs, Headquarters Air Mobility Command, Scott AFB, III.
- 17. July 2017 August 2018, Director of Operations, Strategic Deterrence, and Nuclear Integration, Headquarters U.S. Air Forces in Europe and Air Forces Africa, Ramstein AB, Germany
- 18. September 2018 Present, Deputy Commander, Air Mobility Command, Scott AFB, III.

SUMMARY OF JOINT ASSIGNMENTS

- 1. May 2000 July 2002, Aide de Camp to the Commander, U.S. Transportation Command, Scott AFB, Ill., as a major and lieutenant colonel
- 2. August 2013 June 2015, Deputy Director for Future Joint Force Development, Joint Staff/J7, Suffolk, Va., as a brigadier general

FLIGHT INFORMATION

Rating: command pilot Flight hours: over 4,000

Aircraft flown: KC-10A, T-38A, C-17A, C-130E/J, C-20H, C-21A, C-37A, C-40B, T-38C, KC-135R

MAJOR AWARDS AND DECORATIONS

Defense Superior Service Medal with oak leaf cluster Legion of Merit with three oak leaf clusters Defense Meritorious Service Medal Meritorious Service Medal with three oak leaf clusters Air Medal Aerial Achievement Medal with oak leaf cluster Air Force Commendation Medal

EFFECTIVE DATES OF PROMOTION

Second Lieutenant May 31, 1989 First Lieutenant May 31, 1991 Captain May 31, 1993 Major Jul. 1, 1999 Lieutenant Colonel Mar.1, 2002 Colonel Jan. 1, 2007 Brigadier General Aug. 2, 2013 Major General Jun 1, 2017 Lieutenant General Sept. 4, 2018

(Current as of September 2018)

Major General Ricky L. Waddell Assistant to the Chairman Joint Chiefs of Staff



Major General Ricky L. Waddell serves as the Assistant to the Chairman of the Joint Chiefs of Staff. In this role, he is the principal assistant to the Chairman and principal military advisor to the Secretary of State. He serves as the critical linkage between the Chairman and the Secretary of State, as well as between the Joint Staff and senior Department of State officials.

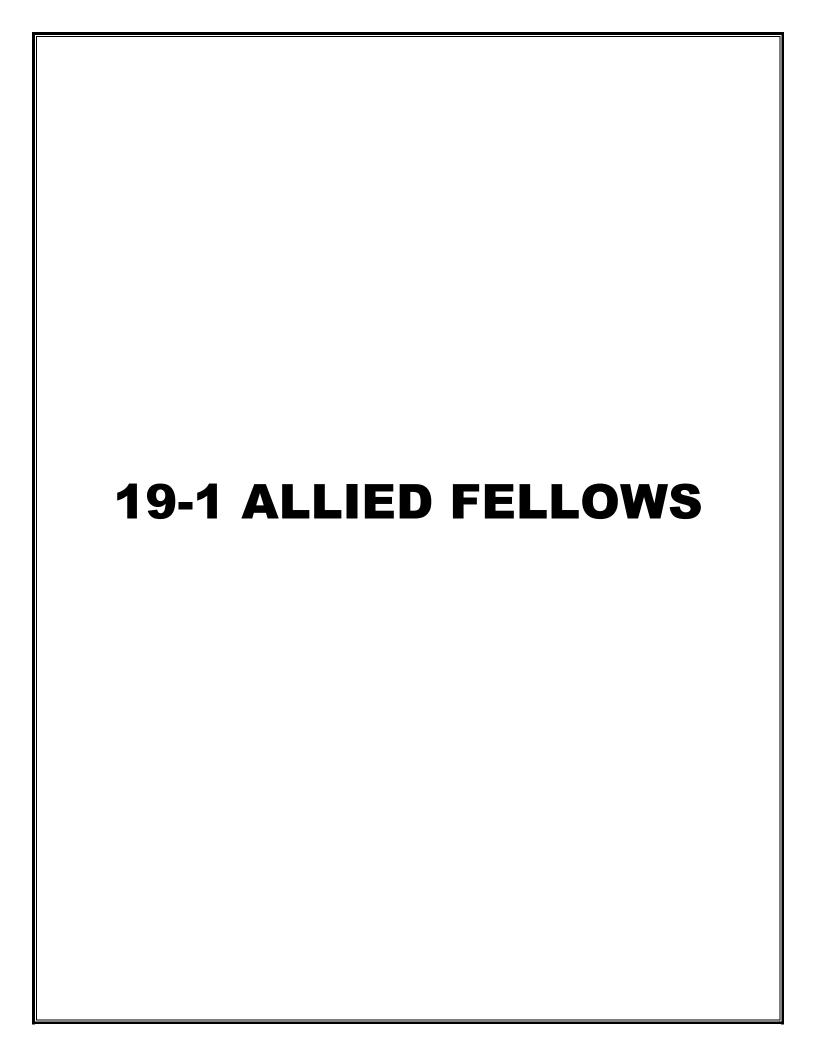
Major General Waddell is a native of Bentonville, Arkansas and was commissioned in 1982 as a Corps of Engineers second lieutenant upon graduation from the United States Military Academy at West Point, New York.

Prior to assuming his current position, Major General Waddell served as Assistant to the President and Deputy

National Security Advisor. As an Active Duty officer from 1982 until 1994, he held numerous leadership assignments at the company, battalion, and joint task force levels. He also taught at the United States Military Academy and served as a Director of European Security Affairs on the National Security Council. As an Army Reservist since 1994, Major General Waddell held leadership positions on the United States Military Academy faculty, on deployments to Iraq and Afghanistan, and at U.S. Southern Command. He most recently commanded the 76th Division (Operational Response), comprising two Chemical Brigades and an All-Hazards Response Task Force. In his civilian career, Major General Waddell spent seventeen years working in Latin America in the retail, petroleum, and mining sectors, living twelve of those years in Sao Paulo, Brazil. After returning from Latin America, he directed the National Defense University's CAPSTONE course required of all new Generals and Admirals.

Major General Waddell holds a Bachelor of Science degree from the United States Military Academy, a Bachelor and Master of Arts degree earned at Oxford University as a Rhodes Scholar, and a PhD in Political Science from Columbia University.

Major General Waddell is married to the former Donna Hagan of Melville, NY. They have three children, Gerry, Michael and Katherine, as well as one exceptional grandchild, Roland.



Rear-Admiral J.R. (Bob) Auchterlonie, OMM CD Commander Maritime Forces Pacific / Joint Task Force Pacific



Rear-Admiral Bob Auchterlonie was born in Cumberland, British Columbia in 1969. He entered the Canadian Forces in 1987 as an ROTP cadet and graduated from the Royal Military College of Canada in 1991 with a BA in Economics and as Captain of the Varsity Hockey Team.

Operationally, RAdm Auchterlonie completed his Naval Warfare Officer training in 1992 and was fortunate to spend the bulk of the next two decades at sea in Her Majesty's Canadian Ship's in both the Pacific and Atlantic Fleets. RAdm Auchterlonie had the honour to Command HMCS FREDERICTON (2007-2009), CFB Esquimalt (2012-2013) and the Canadian Pacific Fleet (2013-2015). He has been fortunate to serve in senior Joint command appointments including as Deputy Commander of Canadian Joint Operations Command (2016-2018) and Deputy Commander of the Coalition Combined Joint Task Force RIMPAC in 2018. RAdm Auchterlonie assumed command of Maritime Forces Pacific / Joint Task Force Pacific in June 2018.

RAdm Auchterlonie has served 4 tours within NDHQ in Ottawa, namely as a Staff Officer within the Naval Staff, as Director within VCDS Chief of Programme and as Director General within the Strategic Joint Staff. He was promoted to his current rank in 2016 prior to his last appointment as Deputy Commander Canadian Joint Operations Command in the summer of 2016.

RAdm Auchterlonie is a graduate of the Canadian Forces Command and Staff College, the Naval Command College at the US Naval War College and has completed a Masters Degree in Defence Studies (MDS) at the Royal Military College of Canada. He is also a graduate of the Senior Executives in National and International Security program at Harvard University (2016), a fellow of the US GOFO Capstone Program (2016) and an alumni of the Asia-Pacific Center for Security Studies (2018). He was invested as an Officer of the Order of Military Merit in 2013.

Remarkably, RAdm Auchterlonie is still married to his very supportive and understanding first wife Tammy and they have managed to raise two well-travelled, reasonably adjusted and exceptionally fit young men, Michael and Fraser. Bob used to golf, play hockey and spend time on his boat and plans to return to those endeavours while back at home on the West Coast.

LIEUTENANT GENERAL GILES HILL CBE



After attending the Royal Military Academy Sandhurst in 1989, Lieutenant General Hill commissioned into The Parachute Regiment. He has commanded at every level from Platoon to Division, predominantly in airborne and other very high readiness forces.

Command appointments include:

- Maj OC A Company, 3rd Battalion the Parachute Regiment on internal security operations in Northern Ireland and on operations in Iraq.
- Lt Col Commanding Officer 1st Battalion the Parachute Regiment; the UK's Tier 2 SOF (Ranger Regiment) on operations in Afghanistan and Iraq.
- 1 Star Commander 16 Air Assault Brigade; the UK Very High Readiness intervention brigade.
- 1 Star Deputy Commanding General US 82nd Airborne Division.
- 2 Star General Officer Commanding 1st UK Division. The British Army's light forces (infantry/cavalry) division with additional responsibility for overseas capacity building.

Staff posts have been mainly Joint Operational and/or international facing appointments and include:

- Maj Chief of Staff, 12 Mechanised Brigade.
- Lt Col Military Assistant to the Assistant Chief of the General Staff.
- Lt Col Directing Staff at the UK's Joint Services Command and Staff College.
- Col Assistant Chief of Staff (J5 Plans) at the UK's Permanent Joint HQ (PJHQ) responsible for national operational level planning for the Middle East and Asia during the Iraq and Afghanistan Campaigns.
- Col J5 Plans US Central Command (CENTCOM)
- 2 Star Assistant Chief of Defence Staff (Defence Engagement) The 2 Star Military Director in MOD, responsible for Defence Policy and Plans for Middle East, Africa, Latin America/South America and Indo Asia Pacific.

Outside of operational theatres he has also served in Norway, Canada, Botswana, Kenya and Central America.



BIOGRAPHY DEFENSE INTELLIGENCE AGENCY

MAJOR GENERAL JOHN HOWARD

Deputy Director for Commonwealth Integration

Major General (MG) John Howard, MNZM, New Zealand Army, became the Defense Intelligence Agency's second Deputy Director for Commonwealth Integration January 20, 2018.

MG Howard enlisted into the Territorial Force of the New Zealand Army while studying accountancy and law at the Nelson Polytechnic in 1984. In 1986, he enlisted into the Regular Army as an Officer Cadet. After completing the 12-month commissioning course at the Officer Cadet School of New Zealand, he was commissioned into the Royal New Zealand Infantry Regiment as a Second Lieutenant.



During his career, MG Howard has held several appointments within the 1st Battalion, Royal New Zealand Infantry Regiment: Rifle Platoon Commander, Reconnaissance Platoon Commander, Rifle Company Executive Officer (Point of Entry Company/Forced Entry), Adjutant, Rifle Company Commander, Battalion Command.

MG Howard has completed three tours as an instructor at the New Zealand School of Infantry: Senior Instructor of Small Arms Wing, Senior Instructor of Tactics Wing, and Chief Instructor. He has commanded the deployment of military training teams to a number of Pacific island and South East Asian nations. Throughout his career, he has deployed on a number of multinational training exercises and exchanges in a wide range of tactical environments with most allied nations. He was attached to the British Parachute Regiment and employed as a Pathfinder for early entry forces.

MG Howard has held staff appointments in both Army HQ and HQ New Zealand Defense Forces and is a graduate of the Australian Joint Command and Staff College (2011) where he earned a Master's Degree in Management and International Defense studies through a residential program at the University of Canberra. He is also a graduate of the U.S. Army War College (2011) in Carlisle, Pennsylvania where he earned a Master's of Strategic Studies.

Following his time at the War College, MG Howard served 18 months as the Senior National Officer to United States Central Command (USCENTCOM) Headquarters in Tampa where he worked in the CC J5 Branch. From December 2012-January 2015, MG Howard commanded the HQ Deployable Joint Interagency Task Force as a deployable combatant commander. From February 2015-January 2018, he served as the New Zealand Chief of Defense Intelligence.

His operational tours include Bosnia (1995/1996 IFOR), Bougainville (1997/1998), East Timor (1999/2000 INTERFET and UNTAET) and Afghanistan (2008/2009 OEF).

In the 2000 Queen's Birthday Honors list, MG Howard was made an additional member of the New Zealand Order of Merit for his role as a Company Commander for operations during his deployment to East Timor. In 2009, he was awarded the U.S. Meritorious Service Medal for his work as the Chief of Staff of the New Zealand Provincial Reconstruction team in Afghanistan, and also received the U.S. Meritorious Service Medal in 2017 for his previous service at USCENTCOM. He was promoted to Major General in November 2017.

MG Howard is married to Amanda and is stepfather to Luke. When not working, his interests include hunting, shooting, fishing and enjoying the great outdoors.